

2018: New growth to meet our shared mission

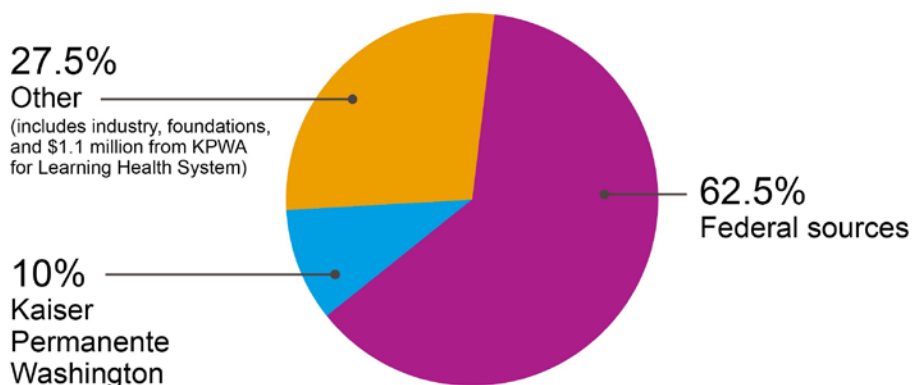
Through new and continuing opportunities, we're helping Kaiser Permanente Washington achieve bold objectives in quality, affordability, service, and growth.

For the third straight year, Kaiser Permanente Washington Health Research Institute's operating budget topped \$50 million—including \$34.5 million in federal grant and contract revenue and \$15.2 million in other sponsored revenue. Meanwhile, the Institute's 60+ member faculty oversaw more than 290 active grants and published 364 papers in peer-reviewed journals.

Our success reflects growing recognition of the value of embedding research in real-world health care settings like Kaiser Permanente. Generalizable research such as ours improves care for health problems affecting millions—issues such as addiction, cancer, infectious disease, and chronic conditions like heart disease, depression, Alzheimer's disease, and more.

A key 2018 initiative was our continued development of the Learning Health System Program. This effort leverages the Institute's world-class research capabilities to create a culture of continuous learning based on partnerships among our scientists and Kaiser Permanente Washington's operational leaders. Growing support for this and other Institute priorities demonstrates our regional leaders' commitment to research as integral to Kaiser Permanente's mission of improving health for our members and all people in the communities we serve.

2018 Revenue by sponsor (% of total)



Financial statement

Revenue

Federal grant and contract revenue	\$34.5 million
Other sponsored revenue	\$15.2 million
Kaiser Permanente support	\$5.5 million

Total revenues	\$55.2 million
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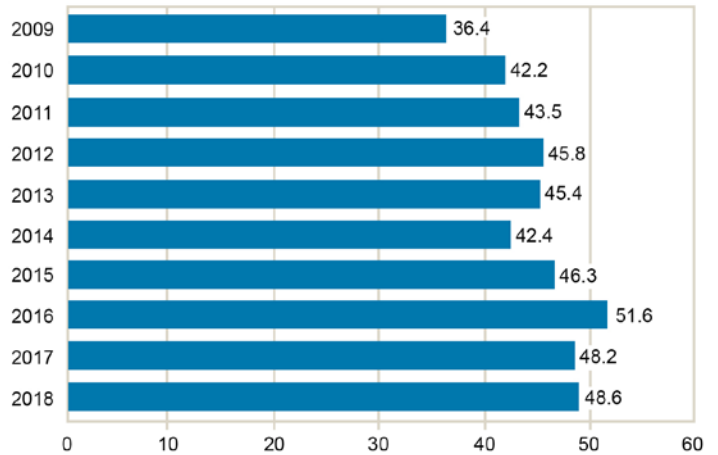
Expense

Personnel expenses	\$33.3 million
Other expenses	\$21.9 million

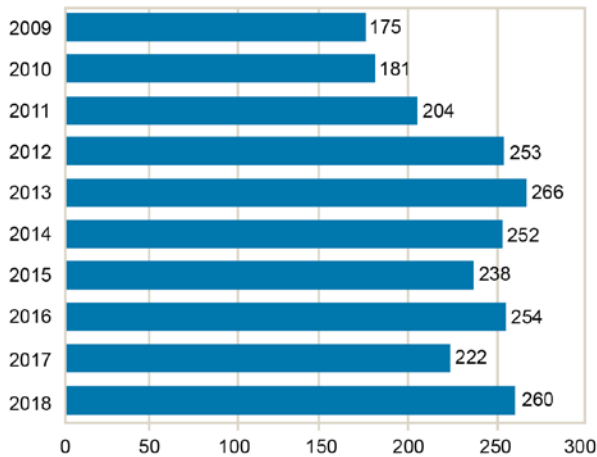
Total expenses	\$55.2 million
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Net gain/loss	\$0
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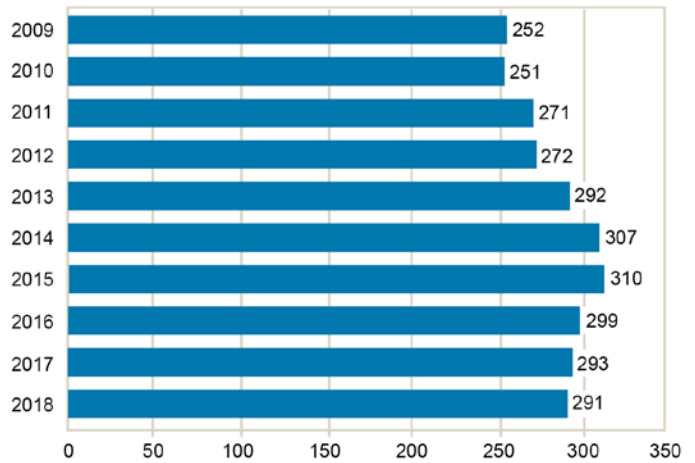
Grant and contract revenue (in millions per year)



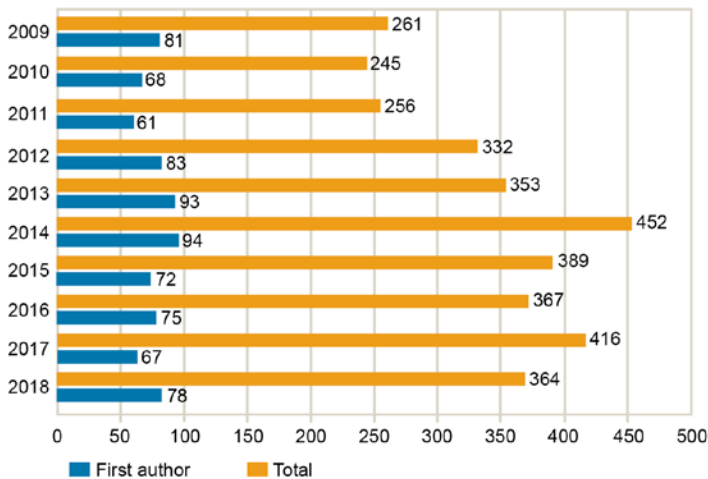
Number of grants submitted



Number of active grants and contracts



Publications in peer-reviewed journals



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